

APPENDIX 2: Corporate Risk Register 2015/16 - year end position showing movement from start of year

Please note descriptions are as stated at the beginning of the year

IMPACT	High	↓	2. Insufficient plans for financial sustainability of properties	
	Medium	3. Lack of robust financial analysis in capital investment proposals. 1. Loss of performance/ staff not engaged/ motivated 8. Commercial skills not available to diversify income streams. 9. Commercial Programme not in place. 7. Ineffective communication of corporate direction externally	10. MFF (MoorLIFE 2020) bid 4. Delivery fails to increase ownership and understanding in communities	
	Low	6. Medium term financial plan not in place		
		Low	Medium	High
LIKELIHOOD				

NB – Risk 5. **Failure to commit, and plan, to replace ICT infrastructure to underpin Corporate Strategy**, having started the year at low likelihood and high impact, was removed from the Risk Register after Q1.

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List of risks

1. Loss of performance/ delivery in a time of uncertainty as a result of staff not being engaged and motivated
2. Insufficient plans in place to realise financial sustainability of our properties in future years (updated risk from 2014/15)
3. Failure to ensure robust financial analysis and financial objectives in the assessment of significant capital investment proposals (carried over from 2014/15)
4. Failure to deliver in a way that we increase ownership and understanding of our policies among communities
5. *Failure to commit, and plan, to replace our ICT infrastructure in 2015/16 to underpin our corporate strategy (updated risk from 2014/15):*
Q1 REMOVE FROM REGISTER
6. Failure to have a medium term financial plan in place 2015-19 (updated risk for 2014/15)
7. Failure to effectively communicate our corporate direction to external audiences
8. Failure to have the appropriate commercial skills to help us diversify income streams (updated risk from 2014/15)
9. Failure to have a clear, effective and well planned commercial programme in place (updated from 2014/15 register)
10. Moors for the Future (Moorlife 2020) failure of:
 - a) the Authority providing an increased level of support to MFF
 - b) partners contributing sufficiently
 - c) delivering against the project objectives.